



The Elephant, the Astronaut, and Shadows of the Cincinnati General Hospital:

Curiosities Found in Four Decades at the University of Next

Cincinnati.

lives here

Friday, August 4th, 2023



Learning Objectives:

- 1) Identify the origins and features of some of UC's most unique locations.
- 2) Identify and describe events and personalities that are memorialized and reflected throughout the Academic Health Center.
- 3) Describe how the origin and history of the original Cincinnati General Hospital carry over into the modern Academic Health Center.

Target Audience:

Clinical Research Professionals (CRPs) at UC/H and Cincinnati Children's Hospital Medical Center (CCHMC): including Principal Investigators (PIs), Research Nurses (RNs), Critical Care Unit Nurses (RNs), Pharmacy Technicians and Regulatory Specialists.





Accreditation Statement for Directly Sponsored Activity

The University of Cincinnati is accredited by the Accreditation Council for Continuing Medical Education (ACCME) to provide continuing medical education for physicians.

The University of Cincinnati designates this live activity for a maximum of 1 *AMA PRA Category 1 Credit*™. Participants should claim only the credit commensurate with the extent of their participation in the activity.

CRPs, NPs, PAs, and RNs can count activities certified for *AMA PRA Category 1 credit*™ for professional credit reporting purposes. Other healthcare professionals should inquire with their certifying or licensing boards.

Disclaimer Statement

The opinions expressed during the live activity are those of the faculty and do not necessarily represent the views of the University of Cincinnati. The information is presented for the purpose of advancing the attendees' professional development.

Off-Label Disclosure Statement:

Faculty members are required to inform the audience when they are discussing off-label, unapproved uses of devices and drugs. Physicians should consult full prescribing information before using any product mentioned during this educational activity.





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In accordance with the ACCME Standards for Integrity and Independence in Accredited Continuing Education and the University of Cincinnati policy, all faculty, planning committee members, and other individuals, who are in a position to control content, are required to disclose all relationships with ineligible companies* (commercial interests) within the last 24 months. All educational materials are reviewed for fair balance, scientific objectivity, and levels of evidence. The ACCME requires us to disqualify from involvement in the planning and implementation of accredited continuing education any individuals (1) who refuse to provide this information or (2) whose conflicts of interests cannot be mitigated.

*Companies that are ineligible to be accredited in the ACCME System (ineligible companies) are those whose primary business is producing, marketing, selling, re-selling, or distributing healthcare products used by or on patients.

All relevant relationships have been mitigated. The following disclosures were made:

Planning Committee Members:

- Maria Stivers, MS; Course Director No Relevant Relationships
- Nathaniel L. Harris, BS, Course Coordinator No Relevant Relationships
- Heather Muskopf, CME Program Manager No Relevant Relationships

Speaker:

David F. Schwallie

Retired Senior Director and Senior Associate General Counsel

for Corporate Risk Management

Office of General Counsel

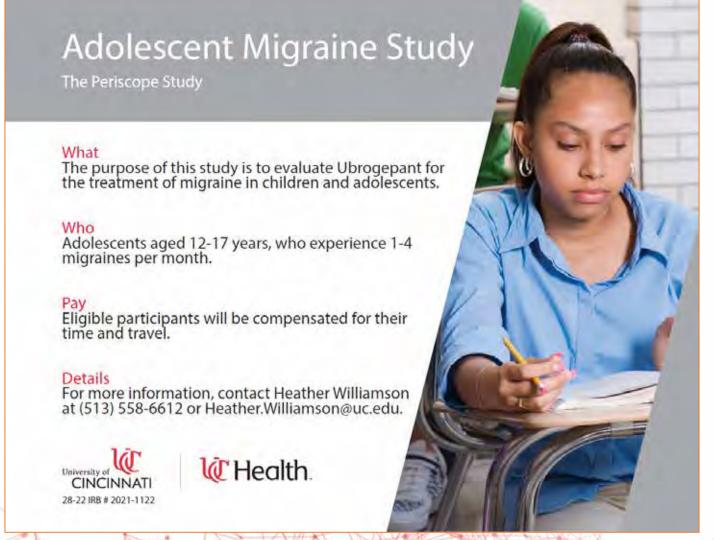
UC Health

No Relevant Relationships





August 2023 Study of the month:







UC / UC Health Clinical Research Orientation and Training (CRO&T)

Thursday, September 14th, 2023 9:00 am - 3:00 pm Virtual presentation

The last day of registration: Friday, September 8th, 2023

Register Here

Please reach out to Nate Harris, nate.harris@uchealth.com for any questions





SOCRA CRP CERTIFICATION EXAMINATION Hosted by CCHMC Tuesday, October 10th, 2023

Please visit the **SOCRA website** for more details.

The Registration Deadline is Monday, August 28th, 2023

Register Here

CCHMC CRP will be hosting open review sessions prior to the exam date for anyone interested in August (Dates and times TBD) hosted on Microsoft Teams (link to be provided).



For any questions or further information, please contact the CCHMC CRP Group at CRP@cchmc.org
or Nate Harris at harrisnl@ucmail.uc.edu

University of

CINCINNATI





Thursday, August 17th, 2023, 12:00noon - 1:00pm Virtual Presentation

CTA vs. ICF Subject Injury Language: When and when not to Edit

next lives here **Nate Harris**

Clinical Research Compliance Administration,
Education and Training
University of Cincinnati
Office of Clinical Research



Today's Presentation:

The Elephant, the Astronaut, and Shadows of the Cincinnati General Hospital:

Curiosities Found in Four Decades at the University of Cincinnati.

An informal session revealing the stories behind some of the UC's and the University of Cincinnati Medical Center's familiar names and locations, as well as some others that may be less familiar, but are hiding in plain sight.

David F. Schwallie

Retired Senior Director and Senior Associate General Counsel for Corporate Risk Management
Office of General Counsel
UC Health





The Elephant, the Astronaut, and Shadows of the Cincinnati General Hospital:

Curiosities Found in Four Decades at the University of Cincinnati.

David F. Schwallie

Retired Senior Director and Senior Associate General Counsel for Corporate Risk Management, UC Health Retired Asst. Sr. VP, University of Cincinnati



UC Magazine

LATESTISSUE

CURRENT NEWS

Issues

ESTREET SPILE

ABOUTUS

bicentennial

Brief history of University of Cincinnati



McMicken lit up at night. Photo/Tyler Stober, UC student in 2011 [+]

by Deborah Rieselman

From the beginning ...

1819: Founding of Cincinnati College and the Medical College of Ohio.

1870: The city of Cincinnati establishes the University of Cincinnati, which later absorbed the earlier institutions.

1906: The University of Cincinnati creates the world's first cooperative education program through its College of Engineering. (Read UC Magazine article on co-op.)

1968: UC becomes a "municipally sponsored, state-affiliated" institution. During this time, the University of Cincinnati is the second-oldest and second-largest municipal university in the country.

July 1, 1977: UC becomes one of Ohio's state universities, the culmination of a transitional period that began in 1968.

Today: As the 18th largest university in the nation, UC offers more than 300 academic programs to more than 42,500 students. (Read UC's numerous rankings.)

Latest Magazine



September 2018 Boldly Bearcat

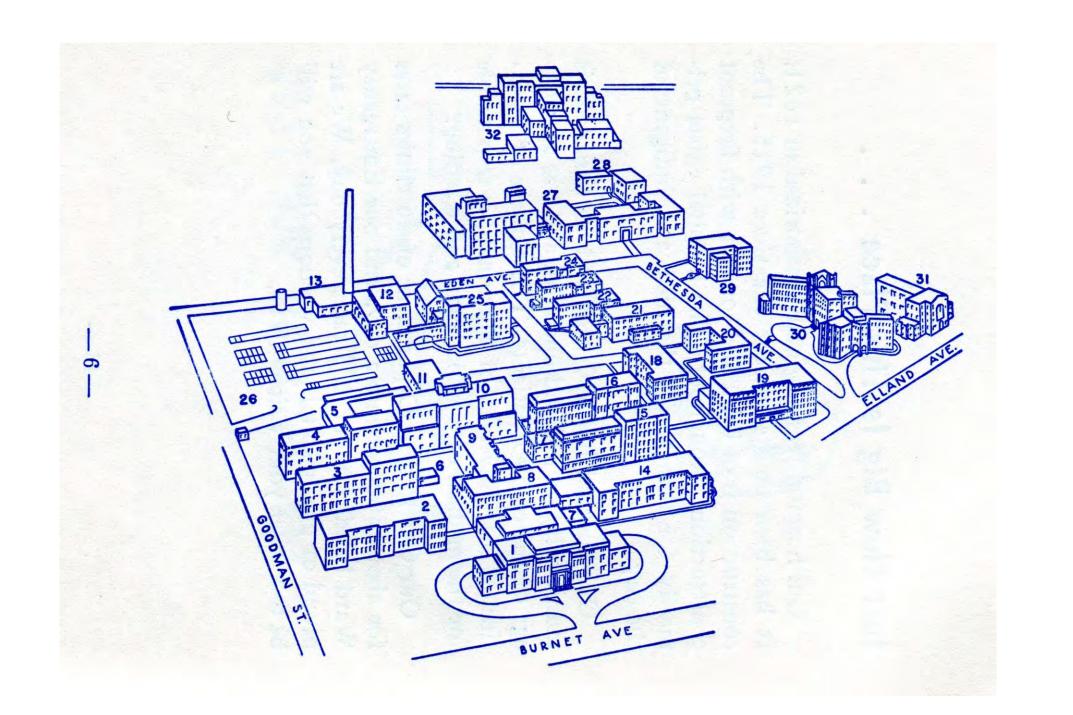
Finding his voice
Danger in the tap
Virtual defense
Global game changer
Celebrating UC's Bicentennial



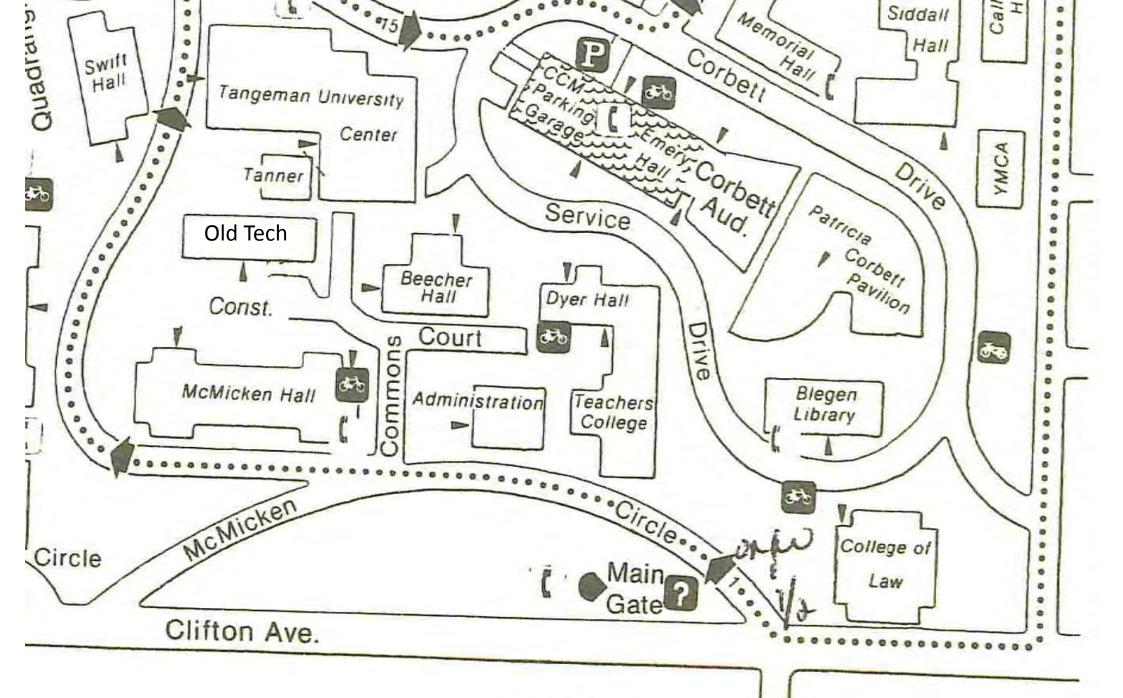


Past Issues

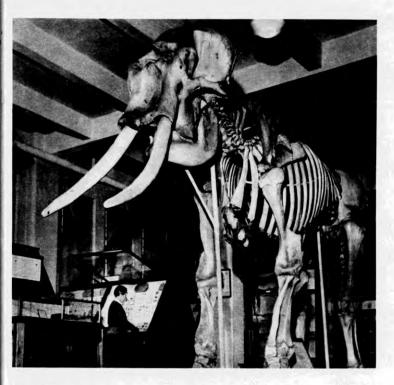
Browse our archive of UC Magazine past issues.







to Stratford lot



GEOLOGY MUSEUM



Mrs. Dalve holds drawings she made.

Mrs. Bettina Dalve is a talented Cincinnati woman with time on her hands, approximately 500 million years of it. That is the age of the oldest fossil in the University of Cincinnati Geology Museum. What she has done with most of her own time in the past 10 years is to donate it to the University in a monumental job of revamping the museum. Her "hobby," as she calls the museum reorganization. is now nearing completion and old-timers will never recognize the former drab collection in the new, absorbing, easily understood presentation of the valuable specimens.

Mrs. Dalve served as acting curator from 1945 to 1948. This year she holds the post of assistant curator. In between she volun-teered her services with assistance only from her equally talented mother, Mrs. Elizabeth King. Mrs. King helped with label making for the thousands of exhibits.

The museum collection has been divided into three sections: A systematic study collection of Cincinnati fossils; a display showing correlation between living forms and their fossil relatives from all over the world, and a "parade of life" illustrating the various fossils found throughout the world and their evolutionary trends.

Mrs. Dalve's interest in fossils started when she first moved to Cincinnati and saw fossils in creek beds. She began as a volunteer Cincinnati and saw tossis in creek beds. She began as a volunteer worker in the museum in 1938, "cleaning the birds," which have now flown to the UC zoology department. Luckily Mrs, Dalve did not leave. Because of her "hobby," Cincinnatians have a new and fascinating museum to visit.

The skeleton of "Old Chief" (shown at the top of the page) dominates the main room of the museum, just as he once towered at the head of two of America's largest circuses and later awed visitors at the Cincinnati Zoo. A thoroughly bad actor, he was finally destroyed and came to rest among the UC fossils where, though no fossil himself, he is used to illustrate the general structure of the entire elephant family. The label illustrates Old Chief's position in the evolutionary scale in relation to his ancient forebears.

Clouds of doubt disappear

in a LONG DISTANCE

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DON'T WORRY

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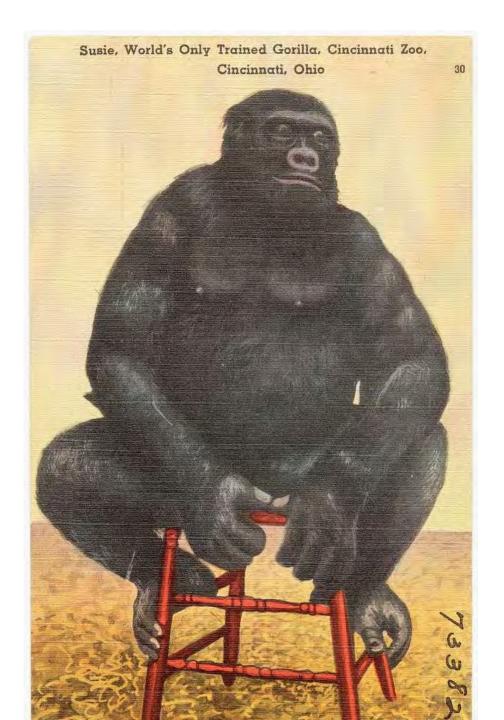
Some typical examples from CINCINNATI to

Knoxville 60¢
Detroit 65¢
Pittsburgh 70¢
Washington, D.C 85¢
Charleston, S.C \$1.00
Minneapolis \$1.05
New Orleans \$1.20
Denver\$1.45
San Francisco \$1.90
and the same

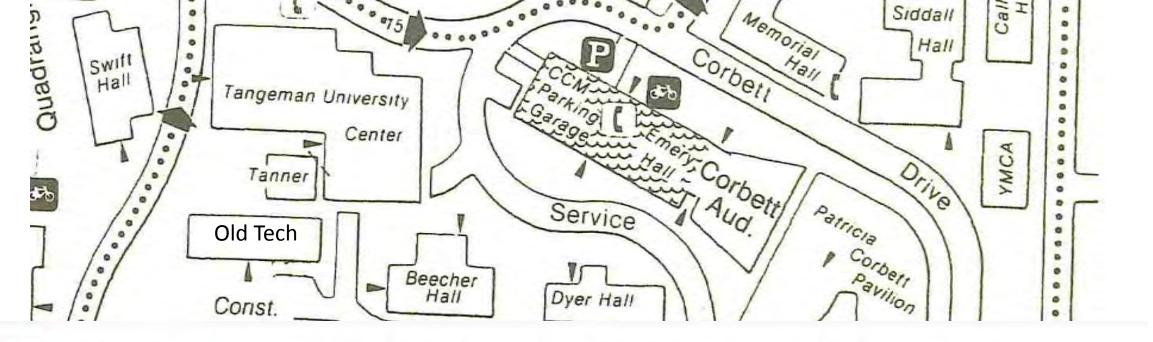
THE CINCINNATI PICTORIAL ENQUIRER, Sunday, March 6, 1955 11

The Elephant











University of Cincinnati Leather Research Laboratory

Overview

Services & Products~

Industries Served~

Qualifications >

Virtual Laboratory Tour

News and Publications~

Location:

Ohio, United States

Laboratory Description:

This department of the University of Cincinnati is the only dedicated leather testing facility in the United States. Originally known as the "Tanners Laboratory", we opened our doors in 1924. We are a ISO 17025 certified laboratory dedicated to testing leather, and advancing leather research. We have helped many companies develop test methods and specifications for their products. Since we are a part of the University of Cincinnati, we have the capability to do long term research projects, that other labs may not be capable of doing.

The Astronaut







(UC Magazine)

UC Magazine

Neil Armstrong's wrecks and near wrecks

Professor's superb piloting skills served little purpose in unmanned car

by Deborah Rieselman



Armstrong's unmanned car rolled into another car. (UC Photo)

(http://magazine.uc.edu/content/dam/magazine/images/favorites/web-only/armstrong/armstrong_car1.jpg)

Neil Armstrong's ability to maneuver out of harm's way in the sky led NASA officials to praise his piloting skills numerous times. Unfortunately, such skills were of no use in protecting his car while it was parked on the University of Cincinnati campus.

Soon after he started teaching aeronautical engineering at UC in 1971, Armstrong received a personal visit from Ed Bridgeman, Ed '76, M (A&S) '83, the UC police chief at the time (and now coordinator of the UC Clermont College criminal justice program). "I said there was a problem with his car and asked him to walk with me to there," Bridgeman says.

https://www.newsrecord.org/news/university-architects-plan-to-remove-aging-crosley-tower-from-campus/article_b5b84cb6-d795-11e8-8ccc-0f68dd71a403.html

EDITOR'S PICK FEATURED

University architects plan to remove aging Crosley Tower from campus

Mitchell Parton | News Editor Oct 24, 2018



Crosley Tower could be demolished as soon as 2025.

Patrick Murphy | TNR File Art

After years of speculation, Crosley Tower has an expiration date.

Shadows of Cincinnati General Hospital

1865 - First ambulance service in the United States

1938 - UC's Hoxworth Blood Center is created, one of the first regional blood centers.

1942 – Benadryl, the world's first antihistamine, is created by UC faculty member George Rieveschl, PhD.

1946 – UC's Charles Barrett, MD creates General Hospital's first "Cancer Detection Center".

1948 – UC's Richard Vilter, MD creates one of the first Hematology/Oncology divisions in the country.

1951 – Three UC faculty members develop the world's first functional heart-lung machine.

1960 – Oral polio vaccine created by UC faculty member Albert Sabin, MD is distributed to kids via "Sabin Sundays" saving an estimated 500,000 lives in the first 2 years.

1961 - Nation's first medical laser laboratory.

1970 - Nation's first Emergency Medicine residency program.

1984 – UC faculty member John Tew, MD is the country's first surgeon to receive FDA approval to use the YAG laser to vaporize previously inoperable brain tumors.

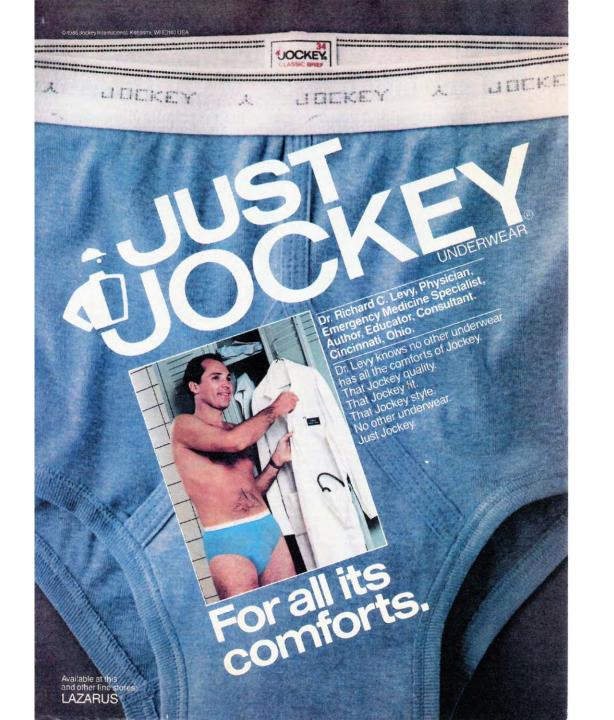
Late 1980s – Led by Joseph Broderick, MD, UC neurologists study of tPA for the treatment of acute ischemic stroke establishes a protocol for quick diagnosis and treatment of stroke, changing how the world cares for stroke patients.



George Rieveschl, PhD



Heart-Lung Machine



1819 – Daniel Drake, MD creates the Medical College of Ohio, the precursor to UC College of Medicine – and the 2nd oldest public college of medicine in the US.

1820 – Dr. Drake initiates a campaign to establish a hospital to provide **experience for medical students, creating the country's first teaching hospital.** The Commercial Hospital and Lunatic Asylum opens in 1823 at the Corner of 12th and Central.

1861 – The City takes control of the hospital and changes the name to Commercial Hospital of Cincinnati. In 1869, a new structure is built on the same site, with the new name of The Cincinnati Hospital.

1909 – Construction begins on the "new" General Hospital in Avondale, to be completed in 1915.

1929 - Holmes Hospital opens.

1960 – Voters approved a charter amendment to transfer administration of General Hospital from the City of Cincinnati to the University of Cincinnati.

1960 - Pediatric services transferred from General Hospital to Cincinnati Childrens Hospital.

1978 - UC becomes full state university, Cincinnati General Hospital leased from City.

1982 - Cincinnati General Hospital changes its name to University of Cincinnati Hospital, to reflect its academic affiliation and mission.



Daniel Drake, MD

1988 – University Board of Trustees creates University of Cincinnati Medical Associates, Inc. (UCMC) UCMC, later renamed UC Physicians, Inc., will eventually consolidate more than a dozen departmental practice corporations and become the single practice plan corporation for the College of Medicine.

1995 - Health Alliance of Greater Cincinnati is created, eventually including:

- Christ Hospital
- •Ft. Hamilton
- Jewish Hospital
- •St. Luke Hospital(s)
- University Hospital



1997 - University Hospital is privatized, separating its ownership from the University, and incorporates as University Hospital, Inc.

2009 - West Chester Medical Center (now West Chester Hospital, LLC) opens.

2010 - Health Alliance effectively ends with departures of Jewish Hospital and Ft. Hamilton Hospital, following a process begun with the departure of Christ Hospital in 2006.

2010 - Health Alliance amends its articles of incorporation, changing its name to UC Health, LLC and identifying UC Healthcare System as its sole member.

2011 - University Hospital adopts name University of Cincinnati Medical Center (UCMC), enters into affiliation agreement and employee lease with UC Physicians, Inc.

Hospital, Heal Thyself

University Hospital called its secret privatization plan "Batman."

And when the secret got out, it would have taken a superhero to clean up the public relations mess.

UNIVERSITY HOSPITA

here were hand-lettered protest signs and catcalls. Administrators sat in frosty silence, and a group of spectators mocked the proceedings in a colorful sideshow led by community activist Buddy Gray.

It was a University of Cincinnati trustees meeting the likes of which hasn't been seen since the '60s. The vote to privatize University Hospital attracted an audience of 200; during the five public hearings that preceded it, 140 people trooped in to have their say. Within hours of the vote, one lawsuit was filed, another was on the way.

University Hospital's move to change from a public to a private, nonprofit hospital has been, by most accounts, a public relations fiasco. Some say the hospital should have called in spin doctors as soon as the bleeding started. Others affirm that a preventive check-up would have been in order.

The outcome might have been the same, but the price would have been lower. And isn't that what managed health care is all about?

By Linda Vaccariello

Courtesy of University Hospital

CINCINNATI MAGAZINE October 1996 61

"University Hospital's move to change from a public to a private, nonprofit hospital has been, by most accounts, a public relations fiasco...The whole affair has been labeled by some a PR disaster – 'A model of how not to do it.'"

Council: Leave University Hospital be

The resolu-

Winburn,

But city approval may not be necessary

BY TIM BONFIELD

The Cincinnati Enquirer

Cincinnati City Council, saying the privatization of University Hospital would have an enormous impact on the community, adopted a resolution Wednesday opposing any change in the hospital's status until council analyzes the proposal.

The resolution, which passed 5-1, was sponsored by council members Dwight Tillery, Minette Cooper and Roxanne Qualls. Mr. Tillery said the resolution sends a message that the university should deal with council in an open and ongoing way.

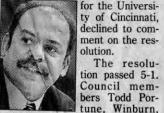
"We're not saying, 'Don't do it," Mr. Tillery said. "We're saving, 'We need to know what's going on, and in a timely fashion."

The resolution was the latest development in "The Batman Project," the code name for a quiet plan to convert the city's only public hospital into a private, nonprofit hospital.

The council resolution states University Hospital plays a vital role as a medical center for poor people and is a major employer. As such, council has a right and duty to analyze any major change in the hospital's status.

Councilman Phil Heimlich, the sole opponent Wednesday, said, "I am in support of the privatization of University Hospital. I think it is the only way it's going to survive in the market of medical services."

James Wesner, general counsel



Dwight Tillery, Qualls and Cooper voted in favor. Mr. Heimlich voted against. Nick Vehr was excused for potential conflict of interest, while Tyrone Yates and Bobbie Sterne were absent.

Whether council can block the plan is another question.

Last week, City Solicitor Fay Dupuis said a council vote was required to transfer or assign a lease for city-owned land occupied by University Hospital.

In a modified opinion Friday, Ms. Dupuis said Mr. Wesner was correct when he said language requiring such a vote was amended out in 1986.

Mr. Wesner said he thinks city approval is not required to move forward with privatization.

But Ms. Dupuis said council might still have legal authority to get involved. Council consent would be required if going private somehow alters obligations of UC trustees.

A council vote was considered important by opponents of the plan because it offered another public forum to debate the issue.

Meanwhile, other reactions are popping up as more detail emerges about the privatization plan:

▶ The House Staff Association,

for the Universi- a union representing 530 resident fect malpractice cases. physicians at University Hospital, disputes the administration view that going private will void the

"That's what the hospital is saying, but that's not the law," said Jeffrey Rugg, a union organizer.

Although federal law designates residents as students, who are not covered by the National Labor Relations Act, it is still legal for residents to organize, he said.

▶ In response to questions from risk management. several physicians, University Hospital officials sought to clarify how they think privatization would af- Laura Goldberg contributed.

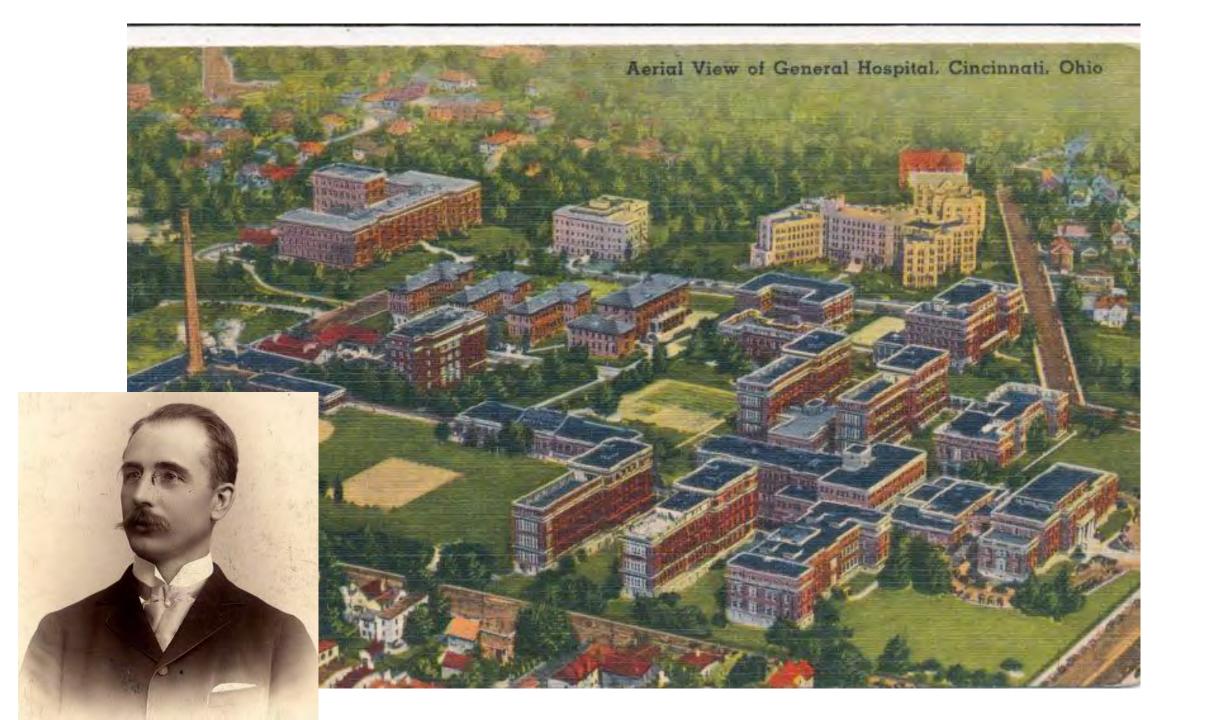
Going private means direct employees of University Hospital residents, nurses and others would lose individual immunity because they would no longer be state employees.

Faculty attending physicians are likely to keep their individual immunity because they would continue to be employed by the stateowned UC College of Medicine. said Gary Harris, UC director of



"Last week, City Solicitor Fay Depuis said a council vote was required to transfer or assign a lease for city-owned land occupied by University Hospital.

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Notes on the grounds, Cincinnati General Hospital Area-27 acres, bounded by Burnet, Goodman, Eden, and Cross Streets. The first purchase consisted of 15 acres, to which was subsequently added the tract south of it, containing 12 acres. The northern portion of the 12 acre tract formed a huge hump, in places from 30 to 40 feet above the grade line, while to the west the ground sloped into a deep ravine,

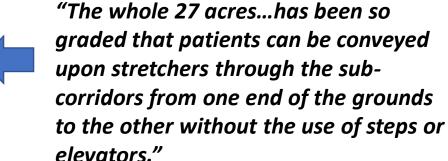
The grading was in itself a great undertaking, requiring a large force. of men and teams, besides a large steam-shovel and miniature trains of locomotive and dumping cars, working almost constantly for more than a year.

The whole 27 acres (with the exception of the ground occupied by the contagious group of buildings, which purposely has been sloped to a lower level) has been so graded that patients can be conveyed upon stretchers through the sub-corridors from one end of the grounds to the other without the use of steps or elevators.

Christian R. Holmes, 1918

Former President William Howard Taft, visiting the grounds of the new hospital, declared, "I think that this is the greatest institution in the country." A sharp-eared reporter also heard Taft telling his hosts, "I also wish to thank you for the exercise; I have walked enough this morning to know that I have been walking."





"I think that this is the greatest institution in the country...I also wish to thank you for the exercise."











mid 1960's

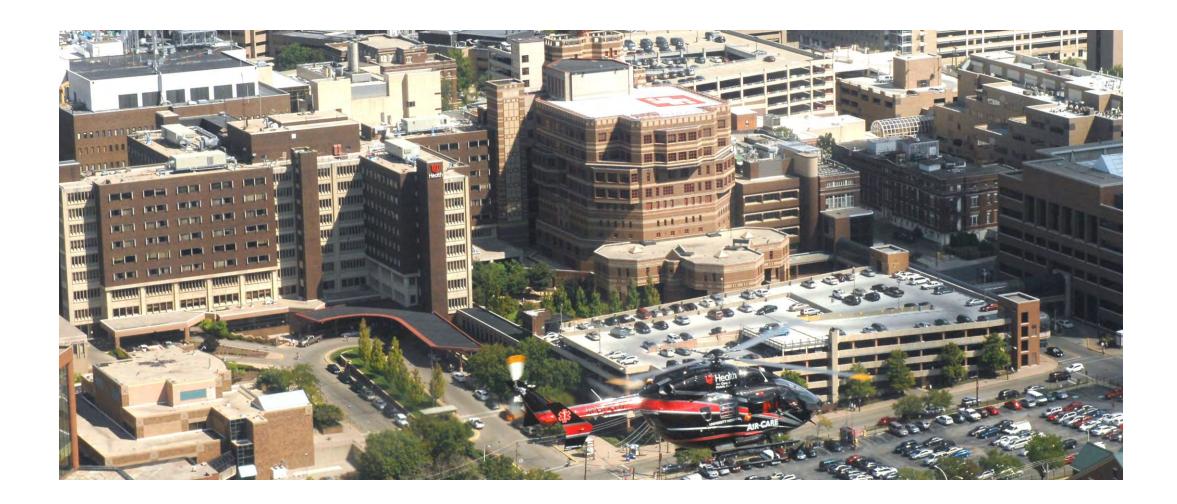


mid to late 1960's









METRO/STATE



Camilla Warrick

She's healthy, and fighting breast cancer

You'd think that Helen Rankin has been lobbying for a free lunch - complete with valet parking and complimentary cock-

Such is the opposition this Democratic representative from Cincinnati has faced for more than a year in the Ohio Legislature. Actually, what she's asking for is already law in 32 other states. It's a measure to currail the second-deadliest cancer among women.

Officer's instinct snared suspect

Alleged impostor fit into scene at area hospitals, policeman says

BY LINDA DONO REEVES

be Classonen En aurer

A cop's sixth sense is what ultimately tripped up Thomas David West.

West hung around hospitals that Cincinnati police officers frequent. He fit in with the scene. He acted as if he were supposed to be there.

Bul West, 32, also impersonated a doctor, police say. And that's when he crossed the line.

"He talked a good game. He's very intelligent," David Russell, a Cincinnati day and is in the Hamilton County Justice District 4 police officer, said Saturday, He Center became acquainted with West during the past year or two.

But a few little things - he wouldn't officer started to dig around on his own allegedly performing Pap smears. Addi-

time sed found enough inconsistencies to furn the case over to the pharmaceutical diversion unit of the police Central Vice Control

West, who has listed College Hill and Lakeside Park and Erlanger. Ky_as local addresses. was arrested Wednes. West

He faces three counts of practicing methone without a license, two counts of iffeeally writing prescriptions and two say what - made Russell suspicious. The counts of felonious sexual genetration for

tional charges are pending.

right." Russell said. "But you have to be services, but the man redused his money. careful. ... He could have been legal."

ago at University Hospital while the po-licentan was working. Also, the found

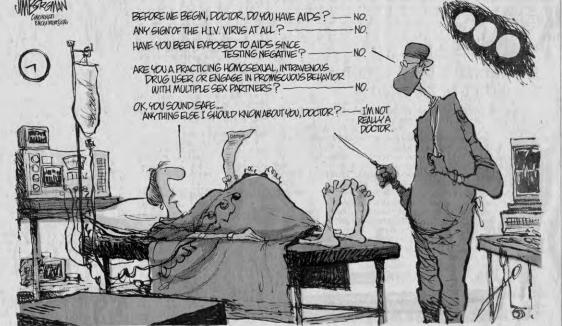
talk, the officer said.

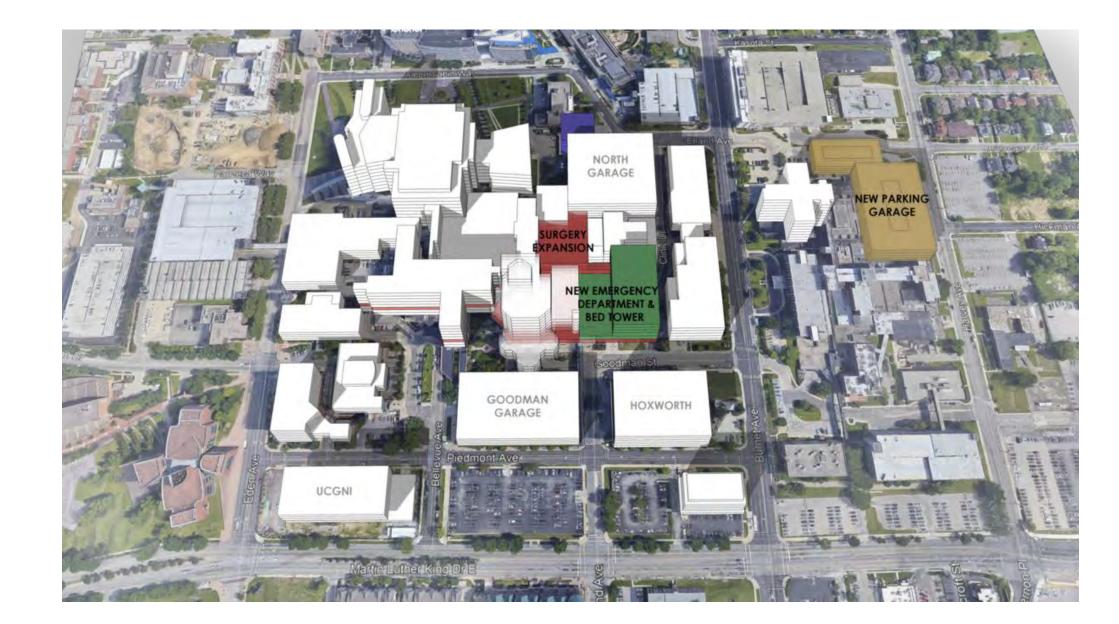
A few months ago. We formed a numer operation o in the suture room of a loca has a scar from the surgery. would be normal even if n li had done the procedure. It net know vet if he has come

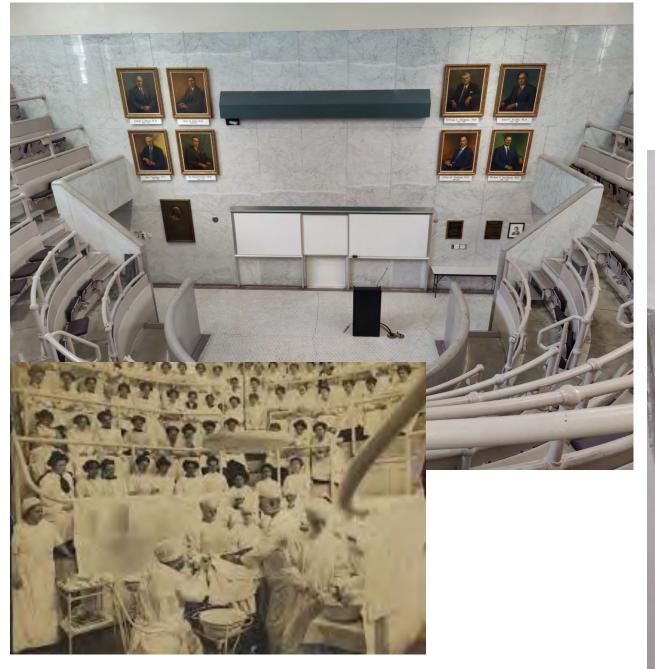
Russell would not be

about the nature of the operation of the "I started looking into things about a loospital because of the pending charges. month ago because things diffe't seem. He did say be tried to pay West for his

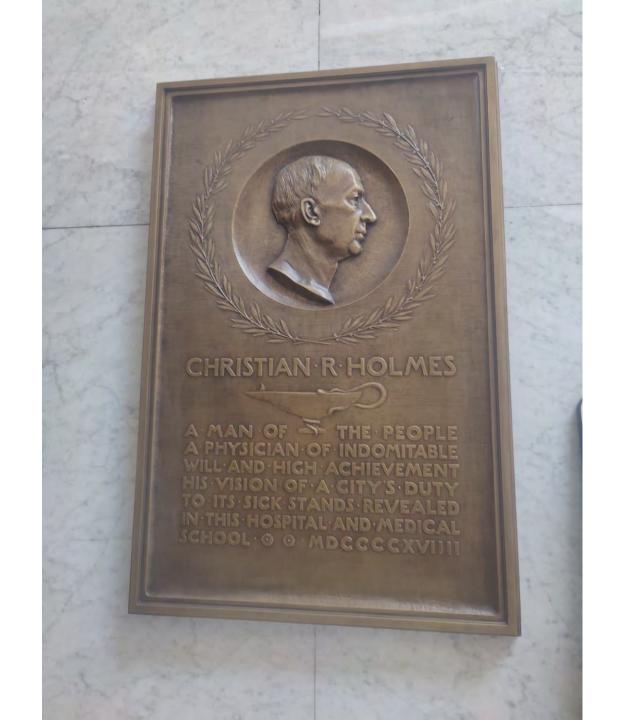
"I got to talking to him out and Rusself first ran into West a year or two around," Russell said. "I'm a cop; I pay



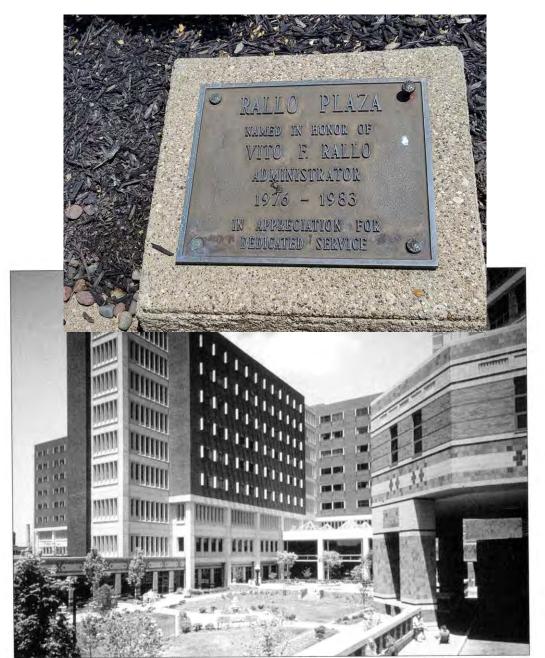












Hospital, courtyard, Critical Care Pavilion (far right), 1995

THE CINCINNATI ENQUIRER

THE CAST

ADVICE..... D-2 PUZZLES... D-10.11 COMICS...., D-10 TV/RADIO... D-13 GAMES D-10,11

FRIDAY, DECEMBER 16, 1983

TIPOFF



Knippenberg

Telephone Freebies

Reaching out and touching someone, so to speak, the Safeco Insurance Co. Sunday will throw open its doors and its WATTs lines for senior citizens who want to phone home. Or anywhere else in Canada or the United States, except Alaska or Hawali. All free, this third annual Holiday Hotline, on account of Safeco thinks people should be able to talk to relatives and friends at Christmas, whether they can afford it or not. All a senior need do is appear at the Safeco office, which we'r told is on a bus line at 5001 E. Galbraith (between Kenwood and Montgomery Rds. in the shadow of Kenwood Mail). and ring up the loved one of his or her choice. Included are punch, cookies and social affair to further lighten

Disease Patrol

Don't kid yourselves, people. We know just where some of you are reading this and it's not a pretty sight. But it makes it easier to bring up-how do we say it delicately—diarrhea. Wellsir, Dr. Herbert DuPont of the University of Texas, who's ever willing to discuss this stuff, herewith suggests treatment guidelines. For mild cases, shall we say three visits a day and no other symptoms, all you need is plenty of fluids to avoid dehydration. Those requiring more visits but suffering no other symptom need an absorbent which contains pectin. For multiple symptoms, including cramps, vomiting fever and ill will from the rest of the family which would like to use the

Slow Down, Sonny

This is the thanks a TV network gets. It works, it slaves, it wears its crayons to veritable nubbins making a kid a star and then what does he do? He threatens to grow and ruins everything. Such as young Emmanuel Lewis, Webster on the series of the same name (8:30 p.m. Fridays, Channel 12). See, the lad plays a 7-year-old on the show, but he's really a 12-year-old Junior high student. Honest And he has this brother name of Chris who, like Emmanuel, was 40 inches at age 12 but had a major growth spurt and shot up to adult height in about 20 minutes. Or nowever long these adolescent spurts take. Which news troubles the "Webster" people, on account of 5-foot, 6-inch 7-year-olds can be such a problem. More on this as time goes by.



EMMANUEL LEWIS

Kentucky Looks Back



BY MIKE MILEOD

7 ITO RALLO would like to be remembered in terms of the chart on his office wall. In slender red and black columns, it indicates the financial status of University Hospital from the time he was hired as administrator (Spring, 1976) to the present.

On the chart, the red columns steadily diminish and give way to black, indicating the hospital's shift from being close to \$15 million in debt to showing nearly that same

million in debt to showing nearly that same amount in profit.

That's how Rallo would like to be remem-bered, anyway. But a good percentage of his co-workers at University Hospital will treas-ure his memory for other than fiscal reasons. When Rallo leaves Cincinnati next month to become president of Roger Williams Hospital in Providence, R.I., a lot of people will miss the unique way he handled words

Rallo is known for his malapropisms-a tenpenny word which means a humorous misuse of a word or phrase (some malapro-pisms are also referred to as "spoonerisms," fter a tongue-tangled clergyman named William Spooner).

William Spooner).

Though he's a little hashful about the trait, Ralie admits that half the time he does it on purpose, just for effect. The other half may just be a result of his rapid-fire delivery. Ralie talks with the staccate speed of somene whose ideas are always a half-best shead of his vocal cords.

Whatever the reason, Rallo's malapropisms have been a source of amusement at the hospital for years. So when his resignation was announced, staff writers for Corridor, the hospital's employee magazine, de-cided to immortalize a few "Ralloisms" for

The list included: "The cast has been dyed," "No skin off my toes," and "Up a tree without a paddle

During an interview, Rallo downplayed his propensity for malapropisms, then promptly indulged in one. While speaking about donsting blood, he referred to a universal donor-someone who can give blood to anyone - as "a national donor."

When Rallo, 50, was named as administrator in 1976, University Hospital (General Hospital in those days) had just been rocked by a \$48,000 payroll records scandal.

But the payroll records scandar.

But the payroll case was only the tip of
the leeberg, said Rollo. "I just started overturning stones," he said. "And every time
torned one over, I found another one that needed to be turned, as well."

There was a time, said Rallo, when the

fiscal picture looked so dark at the hospital that "I feared for my own professional repu-

Next to the chart with the procession of red and black columns in his office, Ratio has hung a clown who is juggling money bags. There was a time, he admitted, when the financial picture was so bleak that he took down that picture-it was too true t life to be funny.

But Rallo, often putting in 16-hour days, started making changes. Some of the progress made by the hospital during his ministration

- . The shift from a city to a state-support-. Merger with the Christian Holmes
- · Computerized patient registration.
- · Remaining five-bed wards converted to private and semi-private rooms. . Office of Quality Assurance established
- monitor patient care . New Burns Special Cure Unit, Center for Emergency Care, surgical/obstetric and shock/resuscitation units opened.

"The one thing I think I did here," said Railo, "was to get people to believe that we could do things. It seemed like all I was hearing at first was. We can't do that.

Rallo's wife, Marilyn, is a registered nurse. They have three children: Lorraine, Carolyn

when Rulio was hired, UC vice president San Troupe made a prediction. "He will, I have no doubt, achieve national recognition within a few years. And then we'll be lucky to keep him here."

It took Troupe's self-prophecy To years to



Here's a partial list of the phrases Comdor staff writers turned up by interviewing some of Rallo s

- Even an old horse can learn to drink.
- Watch out or we'll be nipped in the bud.
- School's still out on him.
- Don't fall over your
- Between a horse and a rock plate.
- No skin off my toes.
- Fulfilling a self-prophecy.
- We've been quartered and hined.
- In Ignorance of the law is
- Bark is louder than bite.
- Up a tree without a paddle
- A Freudian spit.
- Sniding remarks.
- Taking crackpots at them. Looking under my
- shoulder. Armpit logic.









Marie Brown championed UC hospital

ed to get some-

thing done, you

gave it to Ma-

rie," said Lynn

Olman, president

of the Greater

Cincinnati Hospi-

tal Council and a

Executive guided building campaign

BY LUCY MAY

The Cincinnati Enquirer

Marie Brown, a top Health Alliance executive and the first woman to win the Delbert L. Pugh Award for outstanding leadership and achievement in hospital planning and marketing, died Wednesday of an apparent heart attack.

She was 45.

"She was able to balance her professional life with the family," said her husband, John Woliver, a well-known attorney in Batavia. "We have two very busy kids, and they came first in her life. She was very devoted to them."

Brown was Vice President of Planning at the Health Alliance and Administrator for Planning and she and her husband had just Marketing for The University Hos- "switched off kids" after their pital. She was hired by the University of Cincinnati Medical Center in Woliver said. She and her daughter 1981 and was instrumental in changing the hospital's name from went shopping, had dinner and went home. Ms. Brown went to Cincinnati General Hospital to the bed and awoke feeling ill. She University of Cincinnati Hospital and, later, The University Hospi-



friend of Ms. Ms. Brown Brown's for 20 years. "She worked miracles."

Among her miracles was The University Hospital's multimillion dollar building campaign. She guided development of the Barrett Cancer Center, the Critical Care Tower, the Medical Arts Building, parking garages and the upgrade of the Martin Luther King entrance.

Ms. Brown battled lupus for nine years, but the disease was A New Richmond resident, Ms. mostly in remission. Her death shocked family and friends.

their son got home. "They never made to a charity of choice.

"If you want- revived her," Mr. Woliver said.

Mrs. Olman described Ms. Brown's accomplishments as "vast."

"Everyone liked her. Everyone respected her," she said.

Health Alliance President Jack Cook informed Alliance executives of Ms. Brown's death Thursday.

"Always energetic, even through a courageous health battle. Marie was an inspiration to many," Mr. Cook wrote.

Dr. Donald Harrison, the University of Cincinnati Medical Center's senior vice president and provost for health affairs, wrote that everyone who worked with Ms. Brown will miss "her knowledge, her passion for quality, her spirit, her jokes and yes, even her reindeer horns at Christmas."

Other survivors include her children, Katie and Michael.

Visitation will be held from 5 to 8 p.m. today and from 5 to 8 p.m. Sunday at the E.C. Nurre Funeral Home, Ohio 125, Amelia. Services will be 10:30 a.m. Monday at St. Columban Church, 894 Oakland



A4/From Page A1 THE CINCINNATI ENQUIRER Monday, April 11, 1994

some and of settlement and Ohio, protested Kennedy's interto solve the day of the first said free, with a holding research agrees, stop dragging it out. Hager said free, with a holding research agrees, institution in Tail a back yard. "I didn't institution in Tail a back yard. has brought it back out again It's all fresh. Mitchell became Last December, Energy Secre-potient No. 051 and received 150 tary Hazel O'Leavy related inter-bees on the

After the experiments ended Dr. Eugene Saenger and fellow UC researchers admitted that eight radiation; critics say at least 20

Saenger to testify

Some of the most sugging questhe subcommitter, and his lawyer, government radiation experiment, critic today of Saenger's experi-

had numerous radiation bearings

CONTINUED FROM PAGE AT this year, today's will be the first ments have spawned four class se-vector ago, be taid. He will testify the subcommittee, convene the inexclusively devoted to UC retion bewaits in U.S. District Court. in spide of his reservations.

To said. We don't have the lazury of Playing politics? of John "Jo- said. We don't have the soph" Mitchell making misstatements."

will be called to usually bits will be the efforts of Sen. Edward This is a Da at the hearing all days.

The size of the efforts of Sen. Edward after a the hearing all days.

This is a Da of the efforts of Sen. Edward after a the efforts of Sen. Robert Talf Je. 8.

Hearings never happened. rad of whole-body radiation before est in human-radiation experi- front page in he died on July 14, 1965.

The died on July 14, 1965.

The died on July 14, 1965. ments were see cornect to seed this agent vir-new light on the government's mi-chest searchs.

The Clinton administration es-months, "he Mann

patients may have died from the labilabed a human-radiation works said. If there was ever a case could have leved longer with their of the year reviewing Cold War a field hearing, this is it."

"It is a media event, and even soper Mitchell

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We know she are coming, and

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Glenn has become a leading Senate
questioner of all types of research
War radiation experiments is in
Grendon Plan, now 46, his sibings and father prepared a statequestioner of all types or research of the period of the p information until he is convinced Mount Auburn, was patient No.

out the truth about most of them," linked to the experi-Glenn said

What has happened should not ple were involved. be forgotten he said.

History lessons

ong or their next of kin congressional committees have which fore-income patients could be fore her illness, sold clothing door. Passible compression also not laid similar inquiries only to see explorted.

Radiation hearing to spile of his reservations. Those it amounts to more than personal for many a single regulation of what we the subcommittee, convene the inquiry. Rep. Rob Potrana, D-Circ cingati, who is not a subcommittee and talk early on betempted by not a subcommittee of the cause the needed to review old cause the needed to review

But unlike most people in the nation's capital, his interest in Cin-

the government is no longer per 044 in the whole and partial body complaining of increased pain, esforming tests on people without radiation tests from 1960 to 1971, pecully following the radiation ex-She is the 35th patient I think we will be able to find The Enquirer has

ments, at least 88 peo-

"I remember her

begging for help be-cause it hurt so bad." In her testimony, Martina Ste said Gwendon Plair, a phens, a UC English professor and principal author of a 1972 Joseph Georgetown Hospital. Faculty Association report that "They didn't do any-Indicated a homeon-radiation works and "If there was ever a case ing group that well speed the rest where a heating should be held as they not the year reviewing Cold War a field heating, this is it."

Bestrice Plus care system as well as the per safe per the property of the property o

The Cold War and the condi-

white Sen. John Glera, D-Ohio, will not be in Cincinnati, be will be interested in the hearing a result.

As chairman of the Senate Gov.

As chairman of the Senate Gov. University of Cincinnah research-

"We remember our mother

page statement says. 'Our mother told us she felt as though she was on 'fire' or 'burnme all over." We can tell this commuttee, we resent our mather being used as a boman Gumen Pig.

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sent forms were introdoced, and Gwendor testing it will took into the possilike of paying the victors still the hearing's value rooting that She disliked the therapy and

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Although Congress stready has all mercous radiation bearings of neighbor to be consistent to the property of the conditions are not as one of the conditions and the first the based to be cause his ever serious, they should have interviewed him and other sources are not around today."

The General Hospital expert—interviewed him and other sources are not around today."

Trails feel her spirat after 20. "I really feel her spirat after 20. "I spirat after 20. "I really feel her spirat after

Mitchell, to the radiation tests. The pager later identifies 34 others who match case histories in six

Feb. 7, 1994: UC Medical Center sets up a hot line to take calls from concerned citizens. More than 750 people call the line in less than a month. Later, the university sends letters to callers whose relatives were not involved

O'Leary proposed class-action lawsuit against Seenger and

Feb. 21, 1994: Children's Hospital Medical Center officials reveal that one of four children involved in the research is alive. UC Medical Center officials previously had said all 88 people were dead.

administrative law succommittee decides to have a daylong hearing April 11 in Cincinnation the radiation experiments. Second lawsuit on radiation

documents about the experiments. Third suit, which includes the only surviving patient involved in the radiation experiments, is filed.

April 6, 1994; UC Medical Center says it has

contacted families of 38 patients to confirm relatives." April 11, 1994: Congressional hearings take

THE EUGENE L. SAENGER RADIOISOTOPE LABORATORY THE UNIVERSITY OF CINCINNATI MEDICAL CENTER FOUNDED 1949 DEDICATED SEPTEMBER 15, 1979

General Hospital radiation experiments: a chronology 1947: Dr. Eugene Saenger founds radio/sotope Sept. 25, 1958: Saenger applies for military nancing for human radiation project, hopes to find Defense Laboratory in San Francisco. simple urine test to determine

adiation-exposure invels 1959: Saenger recruits James Keralakes, an Army physicist who would become his

Oct. 29, 1959: Navy Capt. David Lambert, deputy staff thet for Weapons Effects and Tests recuests that Defense

a contract for the project. In the next 12 years, the Defense Department contributes.

May 24, 1960: J.W. a black man with cancer of the left tonsil, becomes first patient at General Hospital to receive whole-body radiation as part of

May 8, 1961: Summery of research on University of Circinnet College of Medicine letterhead stresses desirability of a reliable, easy test

1964: First bone-marrow translusions altempted on participants in the radiation study May 1, 1965: Date of researchers' first

form in the radiation experiments. 1966: Researchers abandon the idea of amino acid urine test to detect radiation exposure.

March 13, 1967; Dr. George Shields. member of a UC faculty medical ethics committee. recommends in a confidential memo to committee chairman that Saenger's work end.

1967: Saenger becomes member of the

Committee on Treatment of Acute Radiation Injury under Medically Austere Conditions, a 12-member graup formed at the request of the Pentagon's Office of Civil Defense and the National Radiological

1969: Saenger seeks financing to continue human radiation experiments through 1973.

1971: Saenger serves as chairman of a national conference in Oak Ridge, Tenn., titled Radiation May 19, 1971: N.M., a 52-year-old black

woman with rectal cancer, is last patient to be Mid-1971: Stories in the Village Voice and

Washington Post question the experiments at September, 1971: For a cancer-research

episode of The Great American Dream Machine, National Educational Television riterviews a 72-year-old black woman who was a survivor of General Hospital radiation

research, the interview never is

Oct. 8, 1971: Staff of U.S. Sen. Edward Kennedy's Labor and Public Welfare health ubcommittee begins to look into Kerelakes interview the eight to 10 surviving patients at the time. The staff is denied access to the

patients and the TV film Oct. 10, 1971: Final day that researchers calculate patients' survival times. UC suspended the research project pending the outcome of a medical

mittee review. Jan. 3, 1972: American College of Radiology supports continuation of Saenger's radiation

research in a report to U.S. Sen. Mike Gravel.

Jan. 25, 1972: The Junior Faculty Association, a group of non-tenured professors at the University of Cincinnati, releases a report critical of

Feb. 2, 1972: Blue-ribton panel that UC Modical School dean Clifford Gruee appointed also issues a report. It praises patient care but says up to 19 patients may have died from radiation.

April 13, 1972: Milhary is eager to finance project through 1973 in spile of criticisms.

April 21, 1972: Project officially ends when UC President Warren Bennis decides not to accept more Pentagon money for radiation experiments. UC's contract would have expired April 30.

April 25, 1972: Kennedy says Senate earing probably will be called off. Oct. 8, 1972: Seenger presents his research indings in a presentation to the American Roentgen

Ray Society. In the presentation, he acknowledges eight cases in which the radiation may have caused

March, 1973: Seenger publishes article on his 11 years of research in the American Journal of Roentgenology, Radium Therapy & Nuclear Medicine. 1967: Saenger retires from UC Medical Center. Nov. 30, 1993: Saenger receives Gold Medal, Radiological Society of North America's

December, 1993: As Energy Secretary Hazel O'Leary questions Cold War atomic experiments, spotlight focuses again on General

Jan. 5, 1994; Rep. David Mann. D-Cincinnati, visits UC Medical Center to discuss the decades-old research; he is told that the effect of Saenger's study

was a "short preioncation" of patients lives. Feb. 3, 1994: Enquirer links first patient,

Feb. 17, 1994; First

Feb. 28, 1994: House Judiciary's

March 1, 1994: UC releases 5,000 pages of

March 10, 1994: Fourth soft filed on



